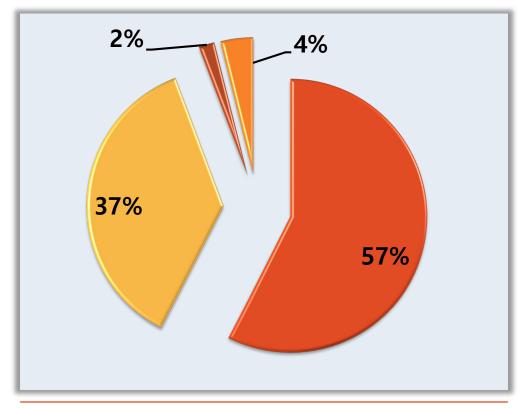


BUDGET WORKSHOP March 8, 2021

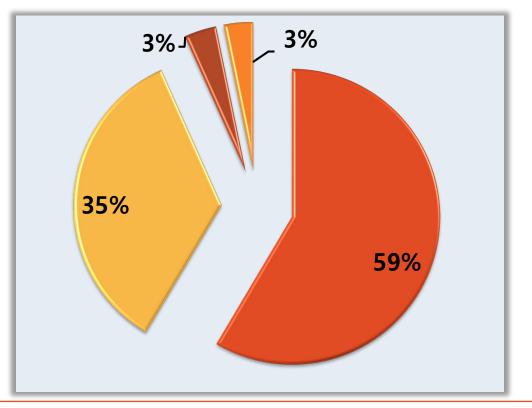
Central Square Central School District

Revenues



2020 – 21 Revenues

State Aid	\$ 46,767,930
Tax Levy	29,922,927
Designated Fund Balance	1,500,000
Other	3,135,000
TOTAL	\$ 81,325,857

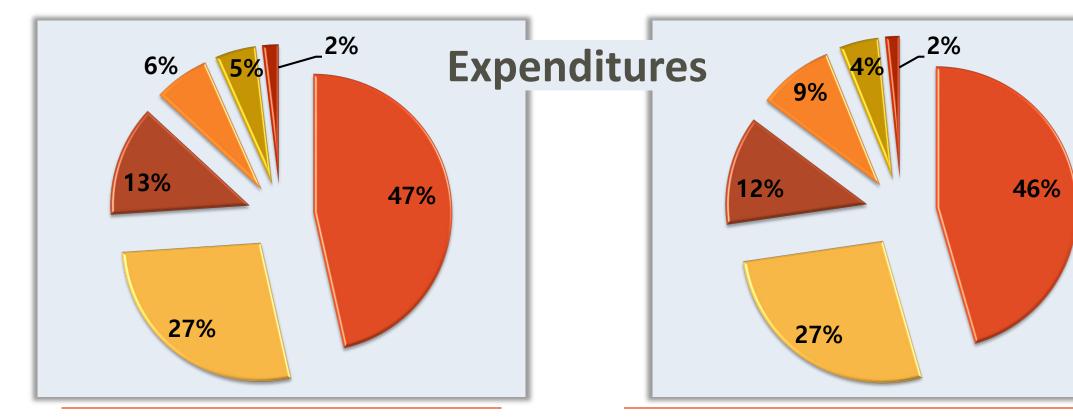


2021 – 22 Proposed Revenues

State Aid	\$ 50,306,015	7.57%
Tax Levy	29,922,927	0.00%
Designated Fund Balance	3,000,000	100.00%
Other	2,735,000	-12.76%
TOTAL	\$ 85,963,942	5.70%

Revenue Detail

GENERAL FUND	2018-2019 BUDGET	2018-2019 ACTUAL	2019-2020 BUDGET	2019-2020 ACTUAL	2020-2021 BUDGET	PROPOSED 2021-2022 BUDGET	CHANGE	% CHANGE
I. OPERATING REVENUES State Aid:								
Foundation Aid Excess Cost	31,882,350 1,715,108	31,677,902 1,683,641	32,556,041 2,265,724	31,712,107 1,812,048	31,189,642 1,717,173	32,556,041 2,243,842	1,366,399 526,669	4.38% 30.67%
Transportation	5,748,105	5,271,587	5,630,245	5,716,776	6,314,017	2,243,042 5,963,751	(350,266)	-5.55%
Textbook/Library/Software Computer Hardware	308,788 69,777	377,231 69,376	300,272 68,069	300,648 68,143	295,742 68,107	287,524 66,229	(8,218)	-2.78% -2.76%
BOCES Aid	3,940,499	3,967,065	4,693,045	4,359,425	4,588,628	4,588,628	(1,878) 0	0.00%
Building Aid	1,303,096	1,330,286	2,195,871	2,558,227	2,594,621	4,600,000	2,005,379	77.29%
TOTAL STATE AID	44,967,723	44,377,088	47,709,267	46,527,374	46,767,930	50,306,015	3,538,085	7.57%
State Aid Adjustment:								
Pandemic Adjustment Fed \$ - CARES Act					(958,762) 958,762		958,762 (958,762)	-100.00% -100.00%
Local District Adjustment							(3,370,609)	100.00%
Fed \$ - CRRSA						3,370,609	3,370,609	100.00%
TOTAL STATE AID					46,767,930	50,306,015	3,538,085	7.57%
Interest Earnings	0	149,161	90,000	72,952	150,000	150,000	0	0.00%
Donations, Refunds, Charges, Misc. Rental Income	900,000 115,000	2,686,348 85,400	1,400,000 85,000	5,029,162 119,400	2,900,000 85,000	2,500,000 85,000	(400,000) 0	-13.79% 0.00%
Interfund Transfer Debt Service			500,000	0	0	0	0	0.00%
Pouring Rights Income TOTAL OTHER REVENUE	0 1,015,000	0 2,920,909	0 2,075,000	0 5,221,514	0 3,135,000	0 2,735,000	0 (400,000)	0.00% -12.76%
DESIGNATED FUND BALANCE	1,000,000	0	1,500,000	0	1,500,000	3,000,000	1,500,000	100.00%
PROPERTY TAX LEVY	28,066,912	28,160,866	28,829,287	28,939,318	29,922,927	29,922,927	0	0.00%
TOTAL REVENUES	75 040 625	75 450 000	90 112 554	90 699 206	01 225 057	85,963,942	4 629 09F	5.70%
TOTAL REVENUES	75,049,635	75,458,863	80,113,554	80,688,206	81,325,857	80,963,942	4,638,085	5.70%
TOTAL EXPENDITURES	75,049,635	75,201,263	80,113,554	76,535,944	81,325,857	85,963,942	4,638,085	5.70%



2020 – 21 Expenditures

	TOTAL	\$ 81,325,875
Utilities & Fuel		1,517,000
Other		3,875,088
Debt Service		5,270,000
CiTi BOCES Services		10,522,528
Fringe Benefits		22,339,000
Salaries		\$ 37,802,241

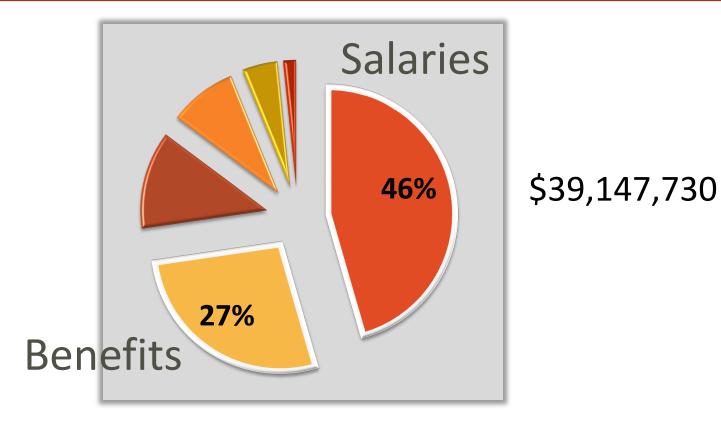
2021 – 22 Proposed Expenditures

Salaries	\$ 39,147,730	3.56%
Fringe Benefits	23,343,250	4.50%
CiTi BOCES Services	10,767,118	2.32%
Debt Service	7,450,000	41.37%
Other	3,888,844	0.35%
Utilities & Fuel	1,367,000	-9.99%
TOTAL	\$ 85,963,942	5.70%

Expenditure Detail

GENERAL FUND		2018-2019 BUDGET	2018-2019 ACTUAL	2019-2020 BUDGET	2019-2020 ACTUAL	2020-2021 BUDGET	PROPOSED 2021-2022 BUDGET	CHANGE	% CHANGE
1010	BOARD OF EDUCATION	41,827	39,899	42,602	30,362	43,397	39,077	(4,320)	-9.95%
1060	DISTRICT MEETING	37,500	32,749	37,500	31,547	38,025	38,565	540	1.42%
1240	CENTRAL ADMINISTRATION	244,804	244,485	269,863	267,460	265,543	275,246	9,703	3.65%
1310	BUSINESS SERVICES	522,755	471,817	543,378	473,372	557,617	562,686	5,069	0.91%
1330	TAX COLLECTION	34,011	25,074	34,325	21,774	34,715	35,118	403	1.16%
1420	LEGAL SERVICES	75,000	89,771	100,000	40,959	100,000	80,000	(20,000)	-20.00%
1430	PERSONNEL SERVICES	146,074	133,066	157,716	133,606	164,207	165,316	1,109	0.68%
1480	PUBLIC INFORMATION	98,005	113,865	100,725	95,170	100,725	100,725	0	0.00%
1620	BUILDING OPERATIONS	4,211,564	3,921,346	4,307,429	3,863,610	4,210,839	4,212,828	1,989	0.05%
1621	BUILDING MAINTENANCE	873,325	1,189,664	933,750	981,907	957,510	979,431	21,921	2.29%
1670	PRINTING	363,050	344,123	374,253	270,323	380,731	382,100	1,369	0.36%
1680	DATA PROCESSING	489,250	702,819	525,000	662,747	600,000	620,000	20,000	3.33%
1910	INSURANCE	240,500	223,681	247,715	236,984	255,150	262,800	7,650	3.00%
1981	CITI (BOCES) CENTRAL SERVICES	1,831,100	1,808,472	1,942,430	1,924,585	1,962,680	1,982,430	19,750	1.01%
2010	CURRICULUM SUPPORT	914,335	734,827	922,951	876,601	862,325	826,494	(35,831)	-4.16%
2070	STAFF DEVELOPMENT	147,450	198,500	224,850	286, 144	324,850	334,150	9,300	2.86%
2110	INSTRUCTION - DISTRICT WIDE	855,000	1,173,118	915,000	968,203	1,055,000	1,055,000	0	0.00%
2110	INSTRUCTION - ELEMENTARY	8,211,376	7,878,820	8,599,213	8,298,397	8,322,531	8,689,446	366,915	4.41%
2110	INSTRUCTION - MIDDLE SCHOOL	4,888,636	4,704,637	5,057,927	4,712,625	5,140,466	5,288,044	147,578	2.87%
2110	INSTRUCTION - HIGH SCHOOL	6,189,566	6,129,052	6,420,925	6,028,885	6,383,580	6,472,718	89,138	1.40%
2250	PUPILS WITH DISABILITIES	9,727,730	9,793,813	10,426,614	10,519,395	10,393,593	10,801,540	407,947	3.92%
2280	OCCUPATIONAL EDUCATION	2,391,011	2,292,245	2,489,951	2,474,497	2,575,113	2,605,471	30,358	1.18%
2630	LEARNING TECHNOLOGY	1,324,630	1,702,500	1,567,891	1,610,196	1,586,224	1,789,277	203,053	12.80%
2815	HEALTH SERVICES	448,044	396,340	493,044	445,597	446,544	460,344	13,800	3.09%
2820	PSYCHOLOGICAL SERVICES	706,618	641,228	759,340	691,522	617,900	637,600	19,700	3.19%
2850	CO-CURRICULAR	266,714	259,633	342,689	332,076	318,308	326,974	8,666	2.72%
2855	INTERSCHOLASTIC ATHLETICS	827,072	891,496	849,632	653, 157	872,861	894,864	22,003	2.52%
5510	STUDENT TRANSPORTATION	4,086,671	4,238,305	4,410,636	4,083,817	4,647,023	4,736,280	89,257	1.92%
5530	TRANSPORTATION BUILDING	459,820	501,661	482,915	476,625	499,400	516,168	16,768	3.36%
9010-9060	FRINGE BENEFITS	20,539,329	20,002,635	21,313,290	19,841,662	22,339,000	23,343,250	1,004,250	4.50%
9901-9950	TRANSFERS -OTHER FUNDS	3,856,868	4,321,622	5,220,000	5,202,139	5,270,000	7,450,000	2,180,000	41.37%
	TOTALS	75,049,635	75,201,263	80,113,554	76,535,944	81,325,857	85,963,942	4,638,085	5.70%

73% OF OUR BUDGET



Who are they? Where are they?

Elementary Teachers

Building	Enrollment (Includes UPK)	K-5	UPK	Bridges 4-5	Spe Are	cial eas	AIS/ Reading	Consultants
AA Cole	366	17	.5	1			2	1
Brewerton	414	20	.5				2	1
HME	397	17	1				2	1
MHE	461	20	1				3	1
Shared					ESL LMS Music PE Art	.5 4 5 4 3		
TOTAL		74	3	1		16.5	9	4

Secondary Teachers

Building/ Enrollment	Grade 6	Grades 7 & 8	Special Areas	СТЕ	Foreign Language	AIS/ Reading
CSMS 809		ELA 6 Science 6 Math 6 S.S. 6	PE 4 Music 4 Art 2 LMS 1 Health 1	Tech 3 FACS 2	4.5	4
CSMS TOTAL	10	24	12	5	4.5	4
		CORE (ELA, Math, SS, Science)	PE 5 Music 3 Art 4	Tech 3 Business 6	5.5	1
PVM 1,124		ELA 10 Science 12 Math 9 S.S. 11	LMS 1 Health 2			
PVM TOTAL	0	42	15	9	5.5	1
TOTAL	10	66	27	14	10	5

District-Wide Special Education Teachers

Level	Special Education	Bridges 4-5	Speech	OT/PT (Includes 1 COTA)	Psychologist
Elementary	21	1	6.5	4	4
Middle School	12		1	.5	1.5
High School	12		.5	.5	1.5
TOTAL	45	1	8	5	7

District-Wide Mental Health

Level	School Counselors	Social Worker Assistants	Social Worker
Elementary	2	2	
Middle School	3	1	
High School	4	1	1
TOTAL	9	4	1

Total Teaching Staff





UPK	3
K – 5	74
6	10
7 – 12 (Core)	66
Special Areas	43.5
CTE	14
Foreign Language	10
Consultants/AIS/Reading	18
Social Workers/Counselors	14
Special Education	45
Speech	8
Psychologists	7
OT/PT	5
Bridges 4-5	2
TOTAL	319.5

Non-Instructional Supervisors

	Title						
Building	Supervisor/ Director	Assistant Supervisor/Director	Other				
All			Technology Positions 3				
Food Service	1	1					
Maintenance	1						
Transportation	1	1	Head Mechanic 1				
TOTAL	3	2	4				

Nurses & Monitors

Duilding	Nurses	Monitors				
Building	Nurses	Full-Time	Part-Time			
A. A. Cole	1		2			
Brewerton	1		3			
CSMS	1	2	5			
HME	1		1			
MHE	1		2			
PVM	1	3	3			
TOTAL	6	5	16			

Teaching Assistants

Building		Totals		
Dunung	Building	Special Ed	Other	ισταις
A. A. Cole	1	11	UPK .5	12.5
Brewerton	1	12	UPK .5	13.5
Hastings-Mallory	1	24	UPK 1	26
Millard Hawk	1	13	UPK 1 Print Shop 1	16
CSMS	1	24	Health Office 1 Library 1	27
PVM	4	28	Health Office 1 Library 1	34
District-Wide			12 Month (Technology) 3	3
TOTAL	9	112	11	132

Building Clerical

Building	12 Month	10 Month
A. A. Cole	1	
Brewerton	1	
CSMS	3	1
Hastings-Mallory	1	
Maintenance	1	
Millard Hawk	1	
PVM	4	1
Transportation	2	
TOTAL	14	2

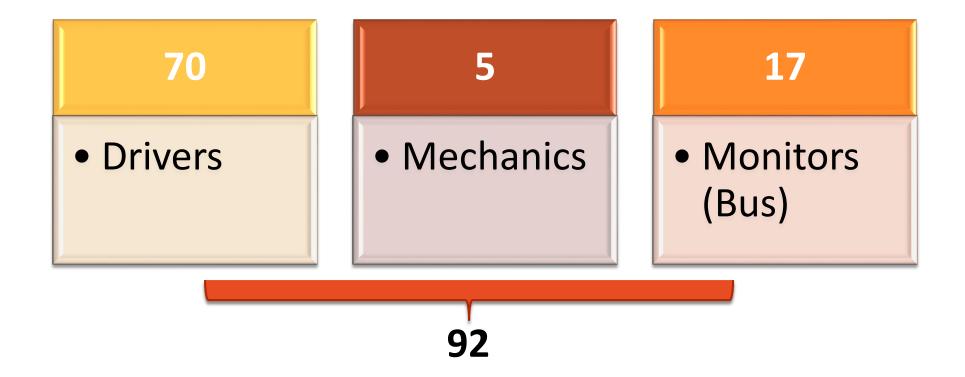
District Office Clerical

Title	12 Month
Account Clerk	3
Clerk (Food Service)	1
Confidential Senior Typist	2
Secretary to the Superintendent	1
Senior Typist	1
Personnel Assistant	2.5
Treasurer	1
Typist	2
Registrar	1
TOTAL	14.5

Buildings & Grounds

Duilding		Custodiana	Workers			
Building	Square Ft.	Custodians	Grounds	Maintenance		
A. A. Cole	47,680	4				
Brewerton	52,600	4				
Central Square Intermediate	61,000	1.5				
CSMS	194,940	10.5				
Hastings-Mallory	57,840	4				
Maintenance Messengers	13,880	.25 2	6	5		
Millard Hawk	90,130	6.5				
PVM	227,190	14.75				
Transportation	28,780	.5				
TOTAL		48	6	5		

Transportation



Administrators

	Title							
Building	Principals	Assistant Principals	Other					
A. A. Cole	1							
Brewerton	1							
CSMS	3							
Hastings-Mallory	1							
Millard Hawk	1							
PVM	1	3	Athletic Director 1					
TOTAL	8	3	1					

Individual Contracts

Superintendent of Schools

Assistant Superintendent for Instruction & Personnel

Executive Director of Pupil Personnel Services

Executive Director of Elementary Education

School Business Manager

Executive Director for Planning Development & Technology

Grant Supported Salaries

Туре	Amount	FTE
Title I & SIG	\$ 700,000	9.5
UPK	\$ 290,000	6
IDEA	\$ 550,000	6



Changes in Grants cause positions to shift between General Fund and Grants









Budget



- \$ Large Budget Increase = 5.7%
 - due to 2017 Voter Approval of \$40.8 m
 - debt expense/building aid

Expense – Revenue Increases

- **\$** Tax Levy Increase = 0%
 - <u>Remember this is only 1 of 3 parts</u>
- **\$** Increase Appropriated Fund Balance
 - use of last year's fund balance over 4%
- \$ Includes Federal Stimulus dollars



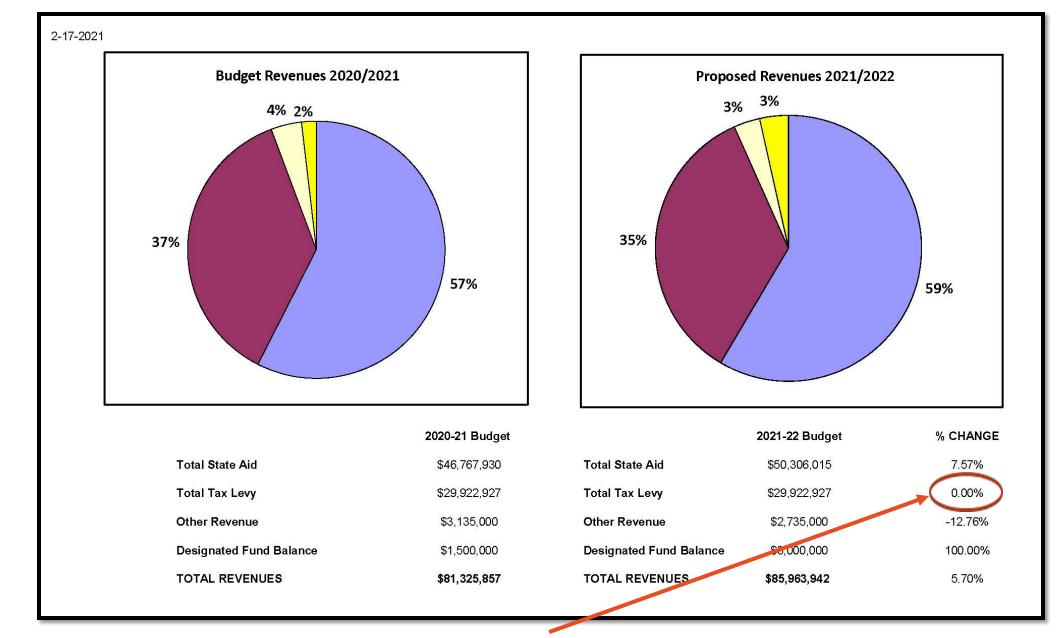
GENERAL FUND	2018-2019 BUDGET	2018-2019 ACTUAL	2019-2020 BUDGET	2019-2020 ACTUAL	2020-2021 BUDGET	PROPOSED 2021-2022 BUDGET	CHANGE	% CHANGE
I. OPERATING REVENUES								
State Aid: Foundation Aid	31,882,350	31,677,902	32,556,041	31,712,107	31,189,642	32,556,041	1,366,399	4.38%
Excess Cost	1,715,108	1,683,641	2,265,724	1,812,048	1,717,173	2,243,842	526,669	30.67%
Transportation	5,748,105	5,271,587	5,630,245	5,716,776	6,314,017	5,963,751	(350,266)	-5.55%
Textbook/Library/Software Computer Hardware	308,788 69,777	377,231 69,376	300,272 68,069	300,648 68,143	295,742 68,107	287,524 66,229	(8,218) (1,878)	-2.78% -2.76%
BOCES Aid	3,940,499	3,967,065	4,693,045	4,359,425	4,588,628	4,588,628	0	0.00%
Building Aid	1,303,096	1,330,286	2,195,871	2,558,227	2,594,621	4,600,000	2,005,379	77.29%
TOTAL STATE AID	44,967,723	44,377,088	47,709,267	46,527,374	46,767,930	50,306,015	3,538,085	7.57%
State Aid Adjustment:								
Pandemic Adjustment					(958,762)		958,762	-100.00%
Fed \$ - CARES Act					958,762		(958,762)	-100.00%
Local District Adjustment						(3,370,609)	(3,370,609)	100.00%
Fed \$ - CRRSA						3,370,609	3,370,609	100.00%
TOTAL STATE AID					46,767,930	50,306,015	3,538,085	7.57%
Interest Earnings	0	149,161	90,000	72,952	150,000	150,000	0	0.00%
Donations, Refunds, Charges, Misc.	900,000	2,686,348	1,400,000	5,029,162	2,900,000	2,500,000	(400,000)	-13.79%
Rental Income Interfund Transfer Debt Service	115,000	85,400	85,000 500,000	119,400 0	85,000 0	85,000 0	0	0.00% 0.00%
Pouring Rights Income	0	0	000,000	ŏ	0	Ő	Ö	0.00%
TOTAL OTHER REVENUE	1,015,000	2,920,909	2,075,000	5,221,514	3,135,000	2,735,000	(400,000)	-12.76%
DESIGNATED FUND BALANCE	1,000,000	0	1,500,000	0	1,500,000	3,000,000	1,500,000	100.00%
PROPERTY TAX LEVY	28,066,912	28,160,866	28,829,287	28,939,318	29,922,927	29,922,927	0	0.00%
TOTAL REVENUES	75,049,635	75,458,863	80,113,554	80,688,206	81,325,857	85,963,942	4,638,085	5.70%
TOTAL EXPENDITURES	75,049,635	75,201,263	80,113,554	76,535.944	91,325,007	85,963,942	4,638,085	5.70%

5.7% Budget Increase is due to the 2017 <u>Voter Approved</u> \$40.8 million Capital Project included in the **2021-2022 Budget**.

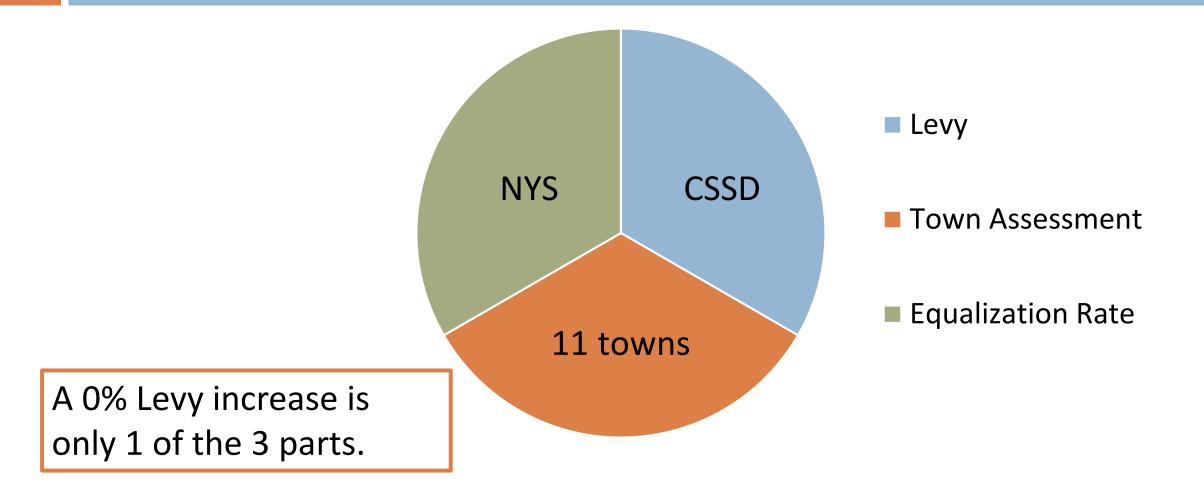
						PROPOSED		
GENERAL FUND	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	CHANGE	% CHANGE
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET		
I. OPERATING REVENUES	202021	/.010/.L	000021	/ OT O/LE	202021	202021		
State Aid:								
Foundation Aid	31 882 350	31.677.902	32,556,041	31,712,107	31,189,642	32,556,041	1,366,399	4.38%
Excess Cost	1.715.108	1.683.641	2,265,724	1,812,048	1,717,173	2,243,842	526,669	30.67%
Transportation	5,748,105	5,271,587	5,630,245	5,716,776	6,314,017	5,963,751	(350,266)	-5.55%
Textbook/Library/Software	308,788	377.231	300,272	300,648	295,742	287,524	(8,218)	-2.78%
Computer Hardware	69,777	69,376	68,069	68,143	68,107	66,229	(1,878)	-2.76%
BOCES Aid	3,940,499	3.967.065	4,693,045	4,359,425	4,588,628	4,588,628	0	0.00%
Building Aid	1,303,096	1,330,286	2,195,871	2,558,227	2,594,621	4,600,000	2,005,379	77.29%
	44.007.700	44 277 000	47 700 007	40 507 074	40 707 020	50 200 045	2 520 005	7 670/
TOTAL STATE AID	44,967,723	44,377,088	47,709,267	46,527,374	46,767,930	50,306,015	3,538,085	7.57%

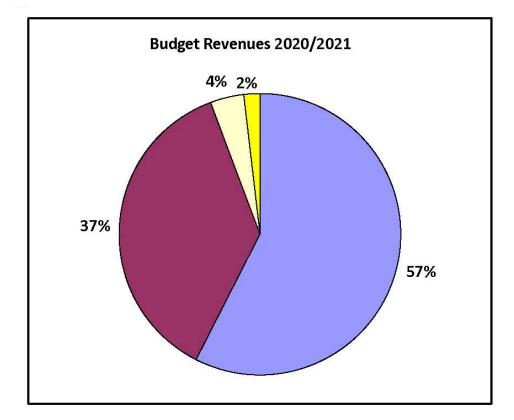
These large increases reflect the 2017 Voter Approved \$40.8 M Capital Project included in the 2021-2022 Budget.

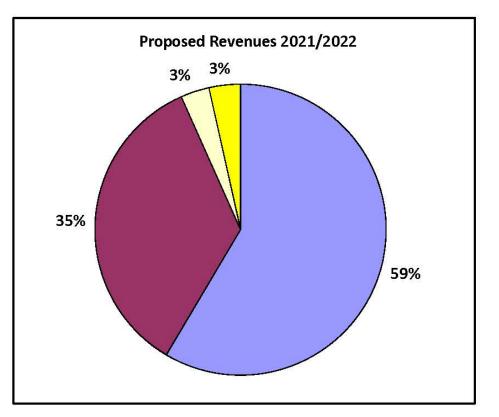
2110	INSTRUCTION - HIGH SCHOOL	6,189,566	6,129,052	6,420,925	6,028,885	6,383,580	6,472,718	89,138	1.40%
2250	PUPILS WITH DISABILITIES	9,727,730	9,793,813	10,426,614	10,519,395	10,393,593	10,801,540	407,947	3.92%
2280	OCCUPATIONAL EDUCATION	2,391,011	2,292,245	2,489,951	2,474,497	2,575,113	2,605,471	30,358	1.18%
2630	LEARNING TECHNOLOGY	1,324,630	1,702,500	1,567,891	1,610,196	1,586,224	1,789,277	203,053	12.80%
2815	HEALTH SERVICES	448,044	396,340	493,044	445,597	446,544	460,344	13,800	3.09%
2820	PSYCHOLOGICAL SERVICES	706,618	641,228	759,340	691,522	617,900	637,600	19,700	3.19%
2850	CO-CURRICULAR	266,714	259,633	342,689	332,076	318,308	326,974	8,666	2.72%
2855	INTERSCHOLASTIC ATHLETICS	827,072	891,496	849,632	653, 157	872,861	894,864	22,003	2.52%
5510	STUDENT TRANSPORTATION	4,086,671	4,238,305	4,410,636	4,083,817	4,647,023	4,736,280	89,257	1.92%
5530	TRANSPORTATION BUILDING	459,820	501,661	482,915	476,625	499,400	516,168	16,768	3.36%
9010-9060	FRINGE BENEFITS	20,539,329	20,002,635	21,313,290	19,841,662	22,339,000	23,343,250	1,004,250	4.50%
9901-9950	TRANSFERS -OTHER FUNDS	3,856,868	4,321,622	5,220,000	5,202,139	5,270,000	7,450,000	2,180,000	<mark>41.37%</mark>
	TOTALS	75,049,635	75,201,263	80,113,554	76,535,944	81,325,857	85,963,942	4,638,085	5.70%



No Tax Levy Increase







	2020-21 Budget		2021-22 Budget	% CHANGE
Total State Aid	\$46,767,930	Total State Aid	\$50,306,015	7.57%
Total Tax Levy	\$29,922,927	Total Tax Levy	\$29,922,927	0.00%
Other Revenue	\$3,135,000	Other Revenue	\$2,735,000	-12.76%
Designated Fund Balance	\$1,500,000	Designated Fund Balance	\$3,000,000	100.00%
TOTAL REVENUES	\$81,325,857	TOTAL REVENUES	\$85,963,942	5.70%

Increase use of fund balance as planned with the unassigned fund balance at Year End 2020-21.

GENERAL FUND	2018-2019 BUDGET	2018-2019 ACTUAL	2019-2020 BUDGET	2019-2020 ACTUAL	2020-2021 BUDGET	PROPOSED 2021-2022 BUDGET	CHANGE	% CHANGE
I. OPERATING REVENUES								
State Aid: Foundation Aid	31,882,350	31,677,902	32,556,041	31,712,107	31,189,642	32,556,041	1,366,399	4.38%
Excess Cost	1,715,108	1,683,641	2,265,724	1,812,048	1,717,173	2,243,842	526,669	30.67%
Transportation Textbook/Library/Software	5,748,105 308,788	5,271,587 377,231	5,630,245 300,272	5,716,776 300,648	6,314,017 295,742	5,963,751 287,524	(350,266) (8,218)	-5.55% -2.78%
Computer Hardware	69,777	69,376	68,069	68,143	68,107	66,229	(1,878)	-2.76%
BOCES Aid Building Aid	3,940,499 1,303,096	3,967,065 1,330,286	4,693,045 2,195,871	4,359,425 2,558,227	4,588,628 2,594,621	4,588,628 4,600,000	0 2,005,379	0.00% 77.29%
TOTAL STATE AID	44,967,723	44,377,088	47,709,267	46,527,374	46,767,930	50,306,015	3,538,085	7.57%
State Aid Adjustment:								
Pandemic Adjustment	"I think we will be getting	more he	aln		(958,762)		958,762	-100.00%
Fed \$ - CARES Act	0 0		-		958,762		(958,762)	-100.00%
Local District Adjustment	from Washington," NYS C	omptroi	ier				(3,370,609)	100.00%
Fed \$ - CRRSA	Thomas DiNapoli said.					3,370,609	3,370,609	100.00%
TOTAL STATE AID	-				46,767,930	50,306,515	3,538,085	7.57%
Interest Earnings	0	149,161	90,000	72,952	150,000	150,000	0	0.00%
Donations, Refunds, Charges, Misc. Rental Income	900,000 115,000	2,686,348 85,400	1,400,000 85,000	5,029,162 119,400	2,900,000 85,000	2,500,000 85,000	(400,000) 0	-13.79% 0.00%
Interfund Transfer Debt Service	115,000	00,400	500,000	0	0	0	0	0.00%
Pouring Rights Income TOTAL OTHER REVENUE	0 1,015,000	0 2,920,909	0 2,075,000	0 5,221,514	0 3,135,000	0 2,735,000	0 (400,000)	0.00%
IOTAL OTHER REVENUE	1,015,000	2,920,909	2,075,000	5,221,344	3,135,000	2,735,000	(400,000)	-12.76%
DESIGNATED FUND BALANCE	1,000,000	0	1,500,000	0	1,500,000	3,000,000	1,500,000	100.00%
PROPERTY TAX LEVY	28,066,912	28,160,866	28,829,287	28,939,318	29,922,927	29,922,927	0	0.00%
TOTAL REVENUES	75,049,635	75,458,862	80,113,554	80,688,206	81,325,857	85,963,942	4,638,085	5.70%
TOTAL EXPENDITURES	75,049,635	75,201,263	80,113,554	76,535,944	81,325,857	85,963,942	4,638,085	5.70%

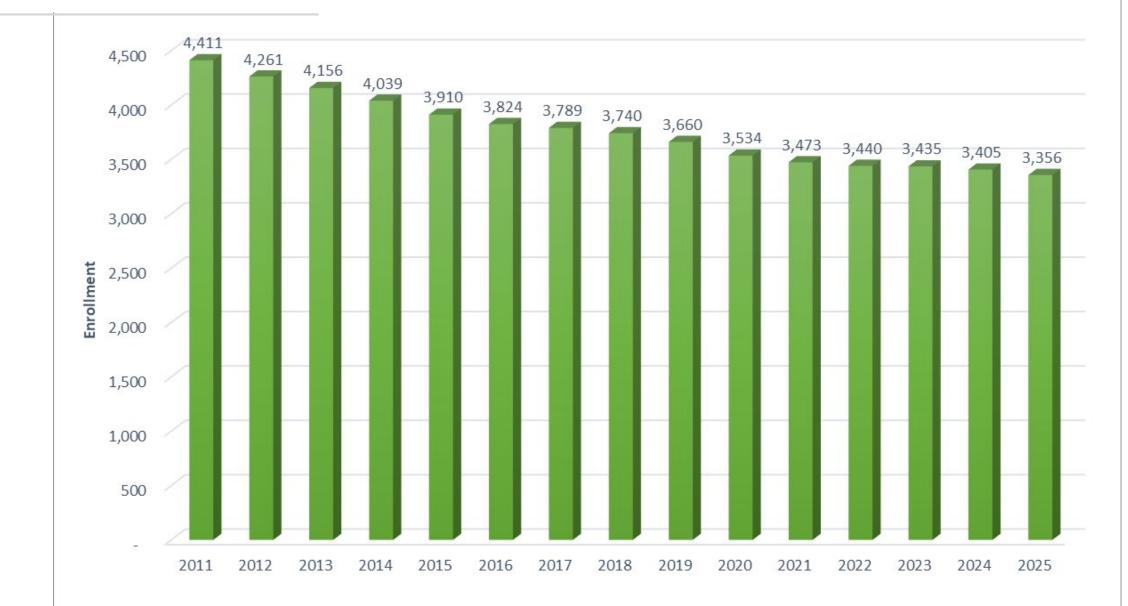
This is the amount of Federal Stimulus Funds included in this budget.



- \$ Fiscally Responsible Choices
- \$ Declining Enrollment = Positions (Retirements)
- \$ Mental Health Initiatives
 - held at this year's level
- \$ Reading Initiative
 - held at this year's level
- Stimulus Funds supplants Foundation Aid
- Solution & Watch for revenue shifts with State Budget in April
- \$ Impact on budget COVID-19 regulations (both + and -)

FORECAST5

Total Enrollment Trend





Where do we go from here?

Balancing the Budget Long-term

- \$ Long-term CSI Plan:
 - Special Education Programming?
 - Alternate Education Programming?
- \$ Capital Projects?
- \$ Smart Schools Bond Act?
- \$ Permanent changes that reflect "post-COVID" Education?



2021 ANNUAL BUDGET VOTE & SCHOOL BOARD ELECTION TIMELINE



